

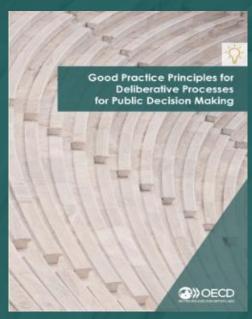
Institutionalising public deliberation



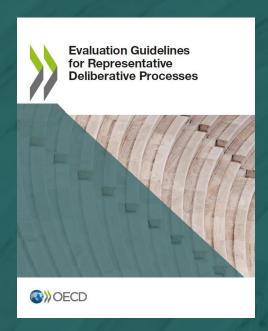
## OECD Deliberative Democracy Toolbox







Step 2
IMPLEMENT



Step 3
EVALUATE



Step 4
EMBED





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OECD



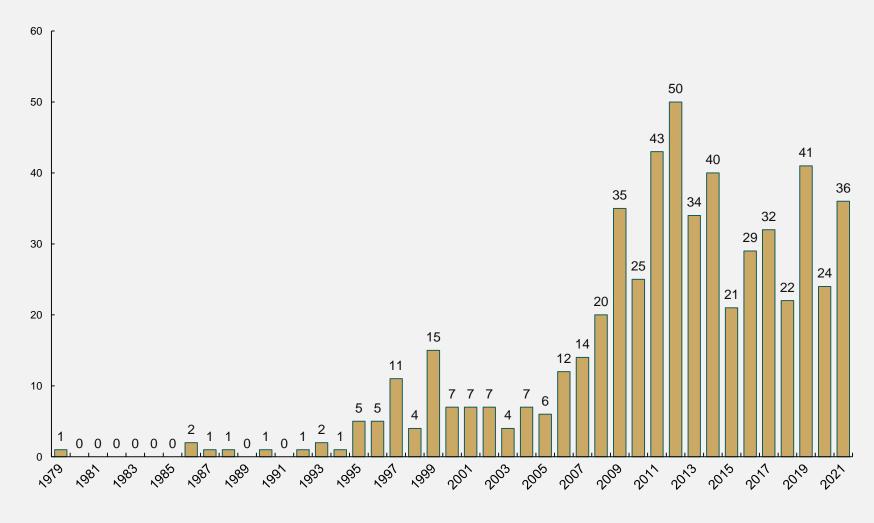
First empirical, comparative study of representative deliberative processes for public decision making

- 289 examples from 1986 Oct 2019
- 18 OECD countries + international level
- All levels of government
- 12 models of deliberative processes
- 11 principles of good practice



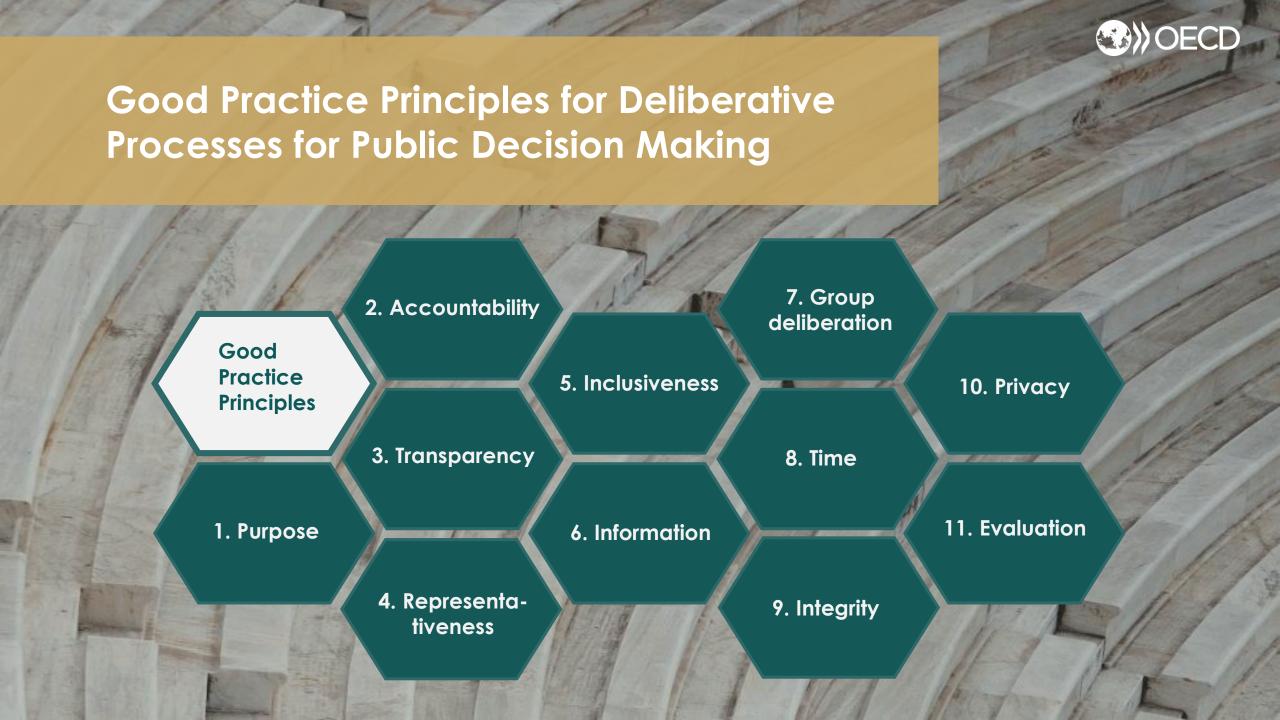
The "deliberative wave" has been building since 1979, gaining momentum since 2010

Number of representative deliberative processes per year, 1979 – 2021



Note: n=566; Data for OECD countries is based on 24 OECD countries that were members in 2021 plus the European Union. Processes that spanned over multiple years are noted by the year of their completion (except for permanent ongoing processes).

Source: OECD Database of Representative Deliberative Processes and Institutions (2021).





# Why is deliberation different?

#### **Better policy outcomes**

because deliberation results in considered public judgements rather than public opinions.

Most public participation processes are not designed to be representative or collaborative. Deliberative processes, on the other hand, create the space for learning, deliberation, and the development of informed recommendations, which are of greater use to policy and decision makers.

#### It gives public officials and policy makers greater legitimacy to make hard choices.

These processes help policy makers better understand public priorities, and the values and reasons behind them, and identify where consensus is and is not feasible. Evidence suggests that they are particularly useful in situations where there is a need to overcome political deadlock and weigh trade-offs.

# Enhance public trust in government and democratic institutions by giving citizens a significant role in public decision making.

People are more likely to trust a decision that has been influenced by ordinary people than one made solely by government.



# Why do representative deliberative processes work?

#### 1. Independence:

Thanks to civic lotteries, the members of a deliberative body can avoid being 'captured' by interest groups or influenced by powerful or wealthy people and organisations.

#### 2. Cognitive diversity:

Research has shown that, for developing successful ideas, diversity is more important than the average ability of a group.

# 3. Favourable conditions for quality deliberation:

Information, time, and skilled facilitation lead to informed, detailed, and rigorous recommendations, which consider trade-offs.

# 4. A focus on the common good:

The members are not there to represent any particular interest group, company, political party, etc. They are there to collectively develop recommendations for the common good.

#### 5. High levels of trust:

People have lost trust in politicians and experts, but they do trust everyday 'people like them'. At the end of a deliberative process, it is its members - a microcosm of the population - who explain their recommendations to the public.



# Why institutionalise?

# 1. To allow public decision makers to take more hard decisions better, as well as more decisions with long-term impacts (such as on climate change, biodiversity, emerging technology, urban planning, infrastructure investment, and other issues of this nature).

#### 2. To enhance public

trust. Public trust has been declining for decades. A one-off deliberative process can make a difference, but it is the regular practice of public deliberation that gives people and decision makers the opportunity to build mutual trust.

3. To make representative deliberative processes easier and less expensive. Costs and resources are saved by not starting from scratch every time.



# Institutionalisation also reinforces democracy.

Adding public deliberation and civic lotteries to democracy **extends the privilege of representation to a much larger group of people.** 

These processes strengthen people's agency, harness collective capacity, and awaken a collective consciousness that connects people to one another and to something bigger than themselves.

It often leads to increased levels of political efficacy amongst members of deliberative bodies as well as the broader public.

Seeing 'people like me' participating in complex public decision making **can have a similar effect on those not directly involved** but aware of the process.

Institutionalisation scales the positive impact that participation has on people's perception of themselves and others, strengthening societal trust and cohesion.

# 8 ways to institutionalise deliberative democracy



Combining a

permanent

citizens' assembly

with one-off

citizens' panels

Connecting deliberation to parliamentary committees

Combining
deliberative and
direct democracy

**Standing** citizens' advisory panels

Sequenced
deliberative
processes
throughout the
policy cycle

Requiring public deliberation before certain types of public decisions

6.

Giving people the right to demand a deliberative process

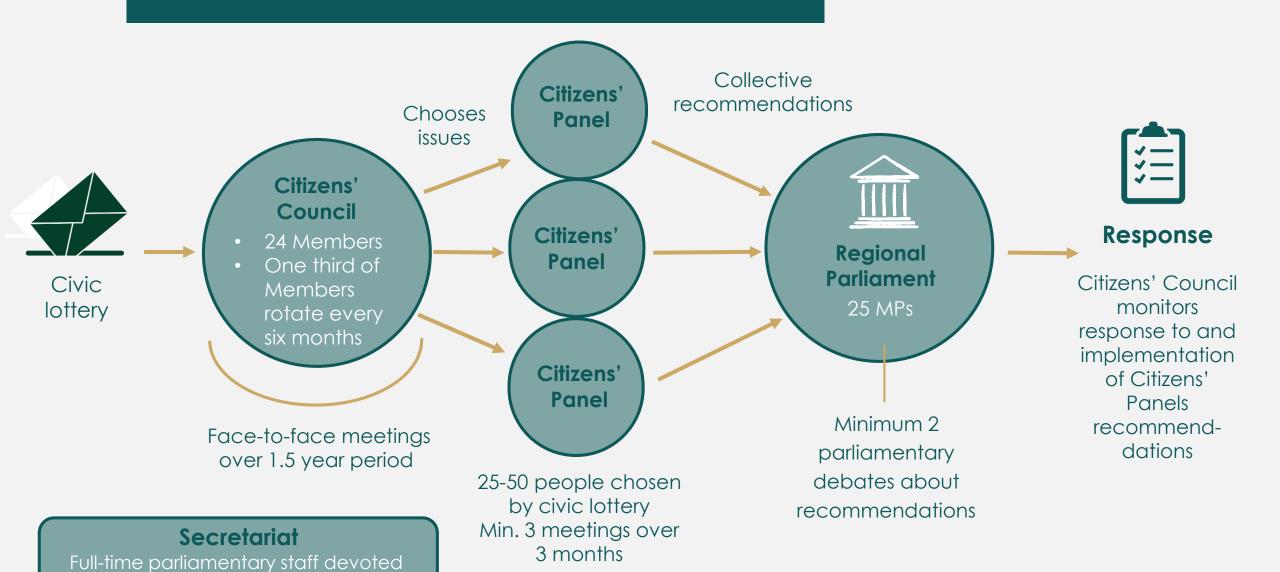
Embedding deliberative processes in local strategic planning

8.

## 1a.Ostbelgien Model

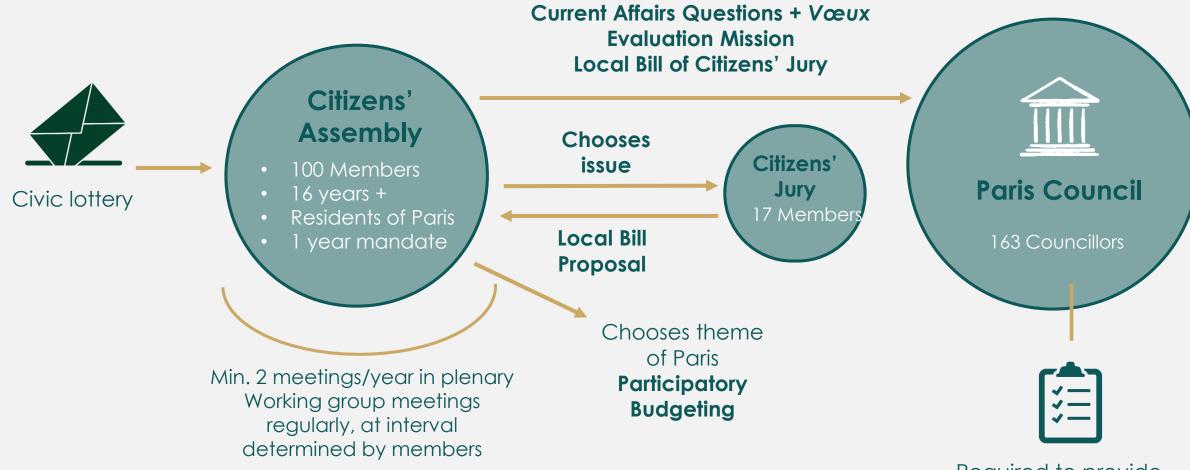
to organisation of CC and CPs





## 1b. Paris Citizens' Assembly





#### Secretariat

Full-time council staff devoted to organisation of CA and CJs

#### Oversight committee

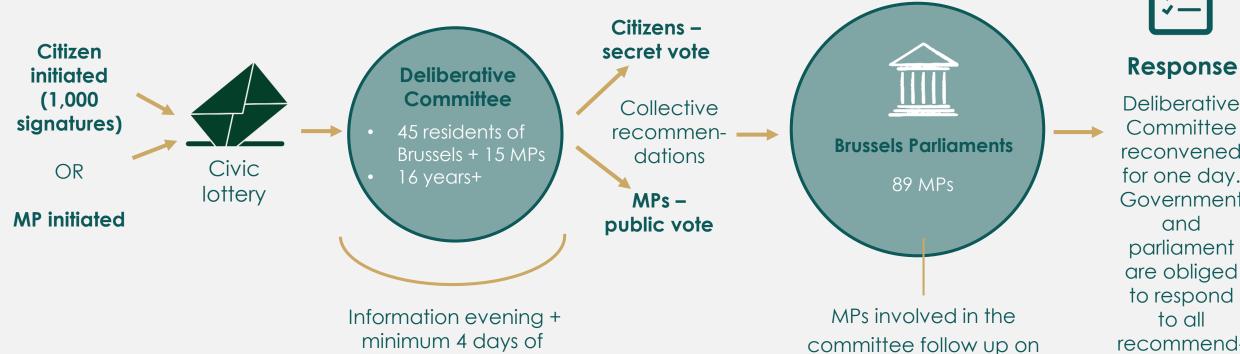
- Representatives of CA
- Representative from each political party
- 4 deliberation experts

Required to provide
written response at time
of submission and one
year later

### 2a. Deliberative Committees

face-to-face meetings





#### Secretariat

Full-time parliamentary staff devoted to organisation of committees

#### Oversight committee

recommendations within 6

months

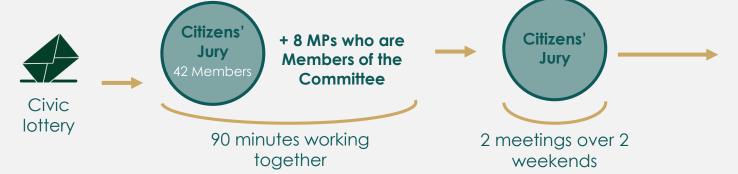
- 2 parliamentary staff
- 4 experts on topic of deliberation
- 4 deliberation experts

Deliberative reconvened for one day. Government recommenddations

# 2b. Options for adding public deliberation to NSW Committees

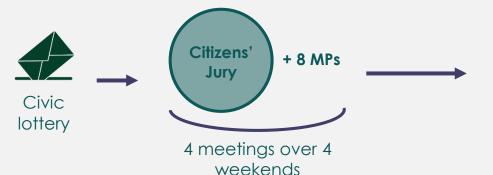


OPTION A:
Considered input
from citizens



Citizens' Jury report
that outlines experts,
information &
questions citizens
would like committee
to consider

OPTION B: Balance of submissions



Citizens' Jury and MPs
co-author report
about where they
find a balance
among competing
submissions

#### **OPTION C:**

Citizens' Jury in partnership with Committee

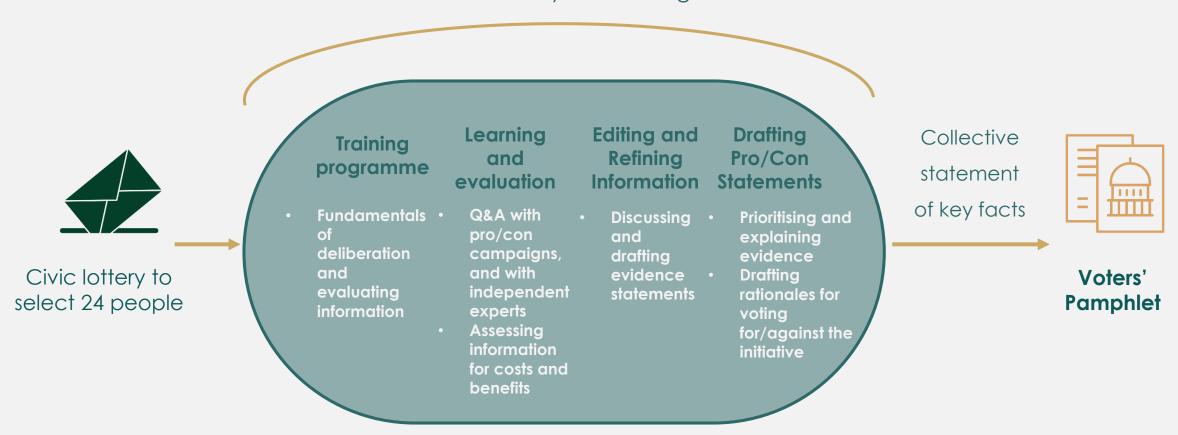


Citizens' Jury and MPs co-author report after finding common ground on recommendations that answer remit put to them by committee chair





Face-to-face meetings for 4.4 consecutive days on average





# 4. Toronto Planning Review Panel

training
11 full-day meetings (one every two months)



# 5. Bogotá Itinerant Citizens' Assembly





# Citizens' Assembly

- 110 Members
- Mandate to propose objectives for addressing urban planning challenges
- Divided into 6 commissions

Collective proposals delivered to next Citizens' Assembly



# Citizens' Assembly

- 60 Members (18 of which were also in first assembly)
- Mandate to develop policy recommendations linked to the objectives

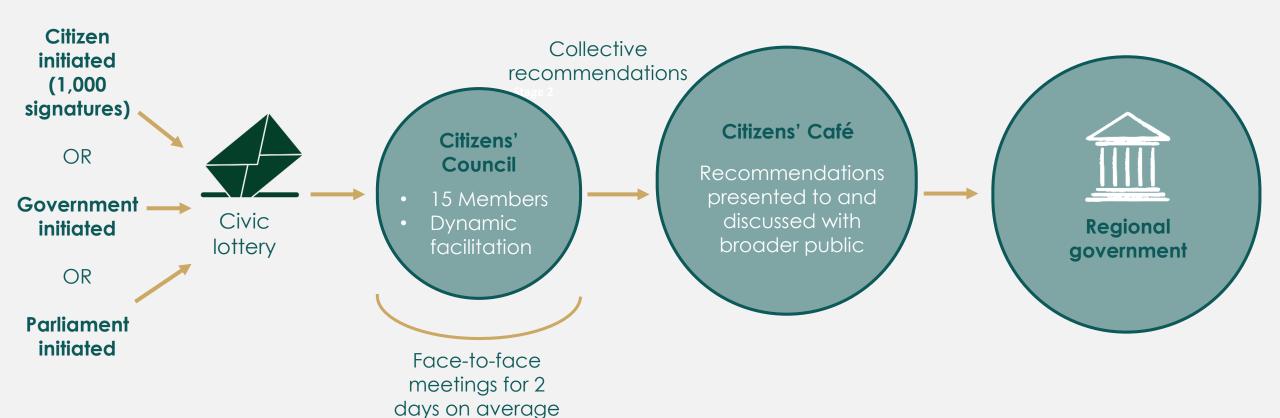
Collective recommendations



2 weeks of learning (mix of synchronous + asynchronous activities) 2 days of deliberation 2 weeks of learning (mix of synchronous + asynchronous activities)2 days of deliberation



# 6. Vorarlberg Citizens' Councils





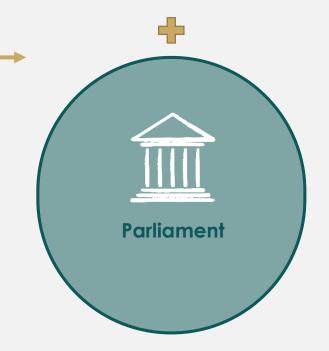




French law on bioethics 2011

Obligation to organise public debates and deliberations (états généraux) for any change in the laws relating to bioethics







#### États généraux:

- Consultations and conferences comprised of citizens selected to represent diversity of the public
- Online submissions and surveys
- Representative deliberative processes

### 8. Victoria Local Government Act 2020





Victoria Local
Government Act 2020

All local councils must engage the community through deliberative practices on four strategic documents:

1. Planning and financial management plan

2. Community vision

3. Council plan

4. Financial plan



Deliberative engagement practices must follow characteristics of good design:

- ✓ Clear scope and objective
- ✓ Access to information
- ✓ Representativeness
- ✓ Impact
- ✓ Transparency throughout the process



# Considerations for implementation:

Just as there are numerous considerations for the successful running of parliaments and other democratic institutions, adding public deliberation and civic lotteries to democracy requires certain commitments and infrastructure to be effective:

- 1. Sustainable political commitment.
- 2. A self-governing and systemic approach that depoliticises as many aspects as possible.
- 3. Measures to enable sustainable involvement of the public: Elements that can support this include but are not limited to a special position for alumni of deliberative processes, maximum visibility through public communication, and paid leave from work to participate in these processes (such as is the case with jury duty in many countries).



Support from and capacity of public servants is imperative to deliver ongoing, quality public deliberation and follow-up.

Public authorities should establish an office permanently in charge of deliberative processes.

Such an office could be funded by the public authority, but at arm's length to stay unbiased and trustworthy.

Professional staffing of such an arm's length body might be by civil service employees or universally respected and impartial civil society organisations or universities under contract.



#### References:

- Innovative Citizen Participation and New Democratic Institutions: Catching the Deliberative Wave; OECD, 2020
- Good Practice Principles for Deliberative Processes for Public Decision Making;
   OECD, 2020
- Evaluation Guidelines for Representative Deliberative Processes; OECD, 2021
- Eight Ways to Institutionalise Deliberative Democracy; OECD, 2021
- Database of Representative Deliberative Processes and Institutions; OECD, 2021

